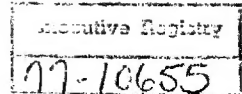


THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505



National Intelligence Officers

NFAC 3373-77
9 December 1977

MEMORANDUM FOR: Director of Central Intelligence

VIA : Robert R. Bowie
Deputy to the DCI for National Intelligence

FROM : Rear Admiral J. J. Ekelund, USN
National Intelligence Officer for
Conventional Forces

SUBJECT : Review Council Membership

Handwritten initials: RRB, W

1. Action Requested. Approval of additional nominees as members of a review council for NIE 11-14-78.

2. Background. You had previously approved Professor Coffey, Professor Osgood, Professor Rosecrance and Admiral Weinell as members of the Review Council for NIE 11-14.

Professors Osgood and Rosecrance will not likely be available in the March-May timeframe for review. Professor Coffey and Gil Harrison have reviewed the Terms of Reference and expanded outline of the NIE and will be available to review the draft.

I would like to add another member or two to create a pool of reviewers for all Conventional Forces NIEs and nominate:

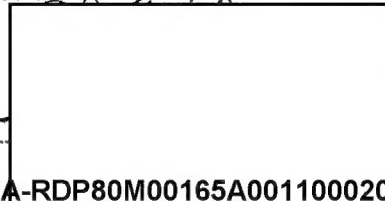
--Dr. Ed Luttwak (non-US citizen, but holds a TS defense clearance based on recent BI).

--Dr. Steve Canby (currently cleared for Secret by the Agency).

I know that Canby is available and interested and feel confident that Luttwak would be also. A listing of their publications and research is attached.

3. Recommendation: You approve Canby and Luttwak as members of the Review Council for Conventional Forces NIEs.

Handwritten: N-23



STAT

APPROVE:

Director of Central Intelligence



DISAPPROVE:

Director of Central Intelligence

DATE:

15 DEC 1977

I like them both & know them well, but both too involved in policy matters & likely to stir up concern we're going to take positions we oppose in intelligence

Publications: Steven L. Canby

Books &

Monographs: Military Manpower Procurement: A Policy Analysis, Heath, Lexington Books, 1972.

The Alliance and Europe: Part IV: Military Doctrine and Technology, Adelphi Paper, No. 109, International Institute for Strategic Studies, London, December 1974.

Articles: "A New Face for a Foxhole," Infantry, March-April 1961.

"The Daylight Withdrawal," Infantry, November-December 1962.

"NATO Muscle: More Shadow than Substance," Foreign Policy, No. 8, Fall 1972, pp. 38-49. Reprinted in Survival, Military Review, and Military Capabilities and Strategy (Air University, Maxwell Air Force Base, August 1973).

"Damping Nuclear Counterforce Incentives: Correcting NATO's Inferiority in Conventional Military Strength," ORBIS, Spring 1975. Reprinted in Current News, Special Edition, DoD, 14 August 1975.

"Regaining a Conventional Military Balance in Europe: Precision Guided Munitions and Immobilizing the Tank," Military Review, June 1975. Reprinted in National and Military Strategy (Air University, Maxwell Air Force Base, 1975).

"The Military Manpower Question," in Arms, Men, and Military Budget Issues for FY 1977, with Butler, Robert A., National Strategy Information Center, New York, April 1976.

"Voluntarism or Conscription" in Arms, Men, And Military Budgets: Issues for FY 1978, National Strategy Information Center, forthcoming.

"NATO: Reassessing the Conventional Wisdoms", Survival, July/August 1976.

"MFR: A Military Perspective," International Security, December 1977.

"European Mobilization: US and NATO Reserves," Armed Forces and Society, Winter 1978.

"Verteidigung wird neu überdacht: Europa und die Atlantische Allianz," 50th Anniversary supplement, Die Presse, Vienna, Austria, October 1976. Reprinted as "The Future of Europe and NATO's Outdated Solutions," International Security, Harvard University, Spring 1977.

Reviews: R. of "Selective Service and American Society," American Sociological Review, August 1970.

R. of "The Other Arms Race: New Technologies and Non-Nuclear Conflict."

Research

- Papers: An Alternative Strategy for Vietnam, with Jenkins, Brian, and Rainey, Richard L., The Rand Corporation, September 1968.
- Comments on 'An Alternative Strategy for Vietnam': A Theory of Victory, Quadrillage, Reserve Strengths, Etc., The Rand Corporation, November 1968.
- The Budget Cost of a Voluntary Military, with Klotz, Benjamin, The Rand Corporation, RM-6184-PR, August 1970.
- Restructuring US - NATO Ground Forces: The Division, with Rainey, Richard L., The Rand Corporation, October 1970.
- NATO and Soviet Military Policy: Obtaining Conventional Comparability with the Warsaw Pact, The Rand Corporation, R-1088-ARPA, September 1972.
- In Search of Self-Reliance: US Security Assistance to the Third World Under the Nixon Doctrine, with Johnson, A. Ross, Quandt, William and Pauker, Guy, The Rand Corporation, R-1092-ARPA, June 1973.
- Restructuring NATO Forces to Compensate for MBFR, with Komer, Robert (ed.), and Bell, Chauncey, The Rand Corporation, November 1973.
- Development of Base Planning Criteria, TSC-PD-454-2, Technology Service Corporation, November 1974.
- Terminal Guidance on the Battlefield: Obtaining its Potential Payoff, Technology Service Corporation, Santa Monica, California, May 1975.
- Elements of a Theory of Command and Control, with Butler, Robert A., TSC-PD-508, Technology Service Corporation, February 1976.
- Tactical Airpower in Europe: Airing the European View (U), TSC-PD-471, Technology Service Corporation, July 1976, Conf.
- The Contribution of Tactical Airpower in Countering A Blitz: European Perceptions (U), Technology Service Corporation, May 1977.
- NATO's Unrealized Potential: European Mobilization, Technology Service Corporation, forthcoming.
- The Defense of Korea--New Approaches, with Luttwak, Edward, C & L Associates, July 1977.

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Papers: An Alternative Strategy for Vietnam, with Jenkins, Brian, and Rainey, Richard L., The Rand Corporation, September 1968.

Comments on 'An Alternative Strategy for Vietnam': A Theory of Victory, Quadrillage, Reserve Strengths, Etc., The Rand Corporation, November 1968.

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The Contribution of Tactical Airpower in Countering A Blitz: European Perceptions (U), Technology Service Corporation, May 1977.

NATO's Unrealized Potential: European Mobilization, Technology Service Corporation, forthcoming.

The Defense of Korea--New Approaches, with Luttwak, Edward, C & L Associates, July 1977.

Publications: Edward N. Luttwak

Books and Monographs: Coup d'Etat; (Allen Lane, 1968; Knopf, 1969; also foreign-language editions in Norwegian, Swedish, Finnish, Danish, Dutch, German, French, Italian, Spanish, Greek, Turkish, Arabic and Japanese.)

Dictionary of Modern War; (Allen Lane, 1971, 1972; Harper and Row, 1972)

The Strategic Balance 1972; CSIS Washington Paper No. 3 (Library Press and CSIS, 1972)

The Political Uses of Sea Power; (Johns Hopkins Press, 1974)

The US-USSR Nuclear Weapons' Balance; CSIS Washington Paper No. 13 (Sage, 1974)

The Israeli Army; with D. Horowitz; (Allen Lane, 1975, Harper and Row, 1975; also Japanese edition)

Strategic Power: Military Capabilities and Political Utility, CSIS Washington Paper No. 38 (Sage, 1976)

The Grand Strategy of the Roman Empire: from the First Century A.D. to the Third. (Johns Hopkins Press, 1977)

Research Papers: "American Naval Power in the Mediterranean: Pt. I the Political Application of Naval Force: US Naval War College ARP (RC)-001, May 1973.

"The Emergent International System and US Foreign Policy" Stanford Research Institute SSN-TN-2240-10 for Office, Deputy Chief of Staff for Military Operations, US Army; June 1973.

"From M.A.D. to M.A.S.S." in Stanford Research Institute SSC-TN-2240-12, August 1973.

"American Naval Power in the Mediterranean: Pt. II, Mediterranean Undercurrents" US Naval War College, ARP (RC)-001/2, April 1974.

"American Naval Power in the Mediterranean: Pt. III, Political Utility and Political Constraints" US Naval War College ARP (RC)-001, November 1975.

"The Missing Dimension of US Defense Policy: Force, Perceptions and Power" Defense Advanced Research Projects Agency ARPA-T10-76-2, February 1976.

The Defense of Korea--New Approaches, with Canby, Steven, C & L Associates, July 1977

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Papers:

"US Foreign Policy in a Proliferating World" California Seminar on Arms Control and Foreign Policy Discussion Paper No. 68, November 1975.

Contributions to Collective Works

"War and Peace in the Middle East: in World Politics and the Jewish Condition, with S. Friedlander, Ed. Louis Henkin (Quadrangle Books, 1972).

Contribution to Chapter 5 (Strategic Balance) of Ray S. Cline, World Power Assessment (CSIS, 1975).

"The Strategic Dimension" Chapter II of Robert A. Kilmarx, Soviet-United States Naval Balance (CSIS, 1975).

"Mediterranean Politics in Historical Perspective" in Issues in the Mediterranean Ed. M. Cherif Bassiouni, (The Chicago Council on Foreign Relations, 1975).

"Farewell to Oil?" in Energy: Demand vs Supply Ed. Diana Reische Reference Shelf Vol. 47, No. 5 (H.W. Wilson, 1975).

"Superpower Weapon Trends" in Military Aspects of the Israeli-Arab conflict Ed. Louis Williams (University Publishing Projects, 1975).

"European Insecurity" in Defending America Conquest, Draper et. al. Basic Books 1977.

Articles
& Reviews: "The Tank is Alive and Well..." Armor Vol. LXXXI No. 4, July-August 1972.

"The Strategic Analyst and his Craft" Public Administration (Jerusalem Vol. 13, 1973).

"Oil" with Walter Laqueur Commentary Vol. 56, No. 4, October 1973.

"The Political Application of Naval Force" Naval War College Review Vol. XXVI No. 3, (N.246) November-December 1973.

R. of "The Devil and John Foster Dulles" Commentary Vol. 57 No. 3, March 1974.

"Nuclear Strategy" The New Debate" Commentary Vol. 57 No. 4, April 1974.

"Farewell to Oil" Commentary Vol. 57 No. 5, May 1974.

R. of "There Could Have Been Peace" Commentary Vol. 57 No. 6, June 1974.

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Articles & R. of "Oil in the Middle East" Business and Society Review
Review No. 10, Summer 1974.
cont:

"Kissinger and the Yom Kippur War" with Walter Laqueur Commentary
Vol. 58 No. 3, September 1974.

"Nuclear Strategy" Current Affairs Bulletin (Sidney) Vol. 51 No. 6,
November 1974.

"The Defense Budget and Israel" Commentary Vol. 59 No. 2,
February 1975.

Contribution to Symposium "America Now: A Failure of Nerve"
Commentary Vol. 60.

R. of "The Great Detente Disaster" Commentary Vol. 60 No. 2,
August 1975.

R. of "History: Remembered, Recovered, Invented" Commentary
Vol. 61 No. 5, May 1976.

R. of "Diplomacy for A Crowded World: An American Foreign Policy"
New Republic Vol. 174 No. 26, June 26, 1976.

R. of "Remaking Foreign Policy: The Organizational Connection"
New Republic Vol. 175 No. 24, December 11, 1976.

"Seeing China Plain" Commentary Vol. 62 No. 6 December 1976.

"Perceptions of Military Force and US Defense Policy" Survival
Vol. XIX No. 1, January/February 1977.

"Defense Reconsidered" Commentary Vol. 63 No. 3, March 1977.

"Churchill and Us" Commentary Vol. 63 No. 6, June 1977.

R. of "Shattered Peace: The Origins of the Cold War and the Rise
of the National Security State" Commentary Vol. 63 No. 8, August
1977.

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TO	NAME AND ADDRESS	DATE	INITIALS
1	Mr. Bowie	13 DEC 77	rb
2			
3	DCI Recd 12/13	5 DEC 1977	h/d/amy
4	D/DCI/NI		
5			
6			

<input checked="" type="checkbox"/> ACTION	<input type="checkbox"/> DIRECT REPLY	<input type="checkbox"/> PREPARE REPLY
<input type="checkbox"/> APPROVAL	<input type="checkbox"/> DISPATCH	<input type="checkbox"/> RECOMMENDATION
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<input type="checkbox"/> CONCURRENCE	<input type="checkbox"/> INFORMATION	<input type="checkbox"/> SIGNATURE

Remarks:

SIGNATURE

ADDITIONAL NOMINEES

FOR NIK 11-14 REVIEW

COUNCIL

note to DCI/NI

FROM: NAME, ADDRESS AND PHONE NO.	DATE
RADM Ekelund, NIO/CF	9Dec77